

Leadership

Leadership brings every system into existence. In general, there is a rough idea of what leadership implies. Leading in an extreme environment, such as mountains, is like using a laboratory centrifuge: great leaders will be separated from the rest of the pack. Soldiers will follow a good leader anywhere and under any conditions of the battle. While many factors impact the outcomes of battles, it is leadership which is often the most significant one. Leadership in the military and, in particular, mountain warfare is unique in the following ways:

- ❑ Leaders in the military may "exercise [the purpose of their profession] only once in a lifetime, if indeed that often".
- ❑ Warfare leadership is leadership at the extreme. Maneuver leaders must overcome moral challenges, including the need to ensure ethical behavior in environments of persistent danger and under the burden of life-and-death decisions.
- ❑ Leadership in mountain warfare is enhanced leadership due to natural effects which often force individuals to overcome the comfort zone and to face tactical and natural threats at the same time.

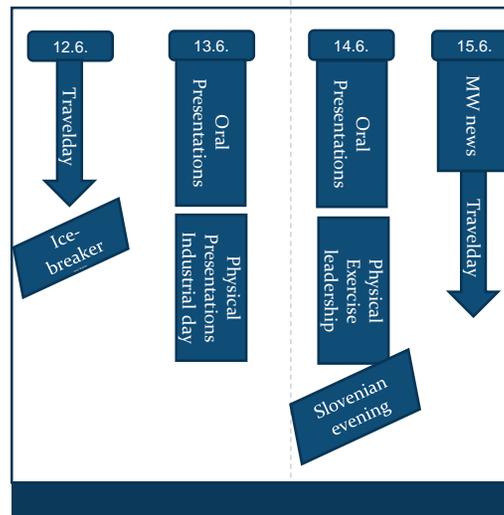


You will be informed on the topic of leadership with in-depth information on the evolution on leadership, theories and styles as well as basic assets and required competences. An outdoor exercise will enable you to reflect your own leadership.

Call for Invitation

If you are interested to attend the Mountain Warfare Congress please call for an invitation: reinhold.ramesberger@mwcoe.org or ales.centa@mwcoe.org

The Congress will start on 12 June 2018 in the evening with an icebreaker and end on 15 June 2018 in the morning. Detailed time planning will be provided in the official letter of invitation and on the MWCOE Website.

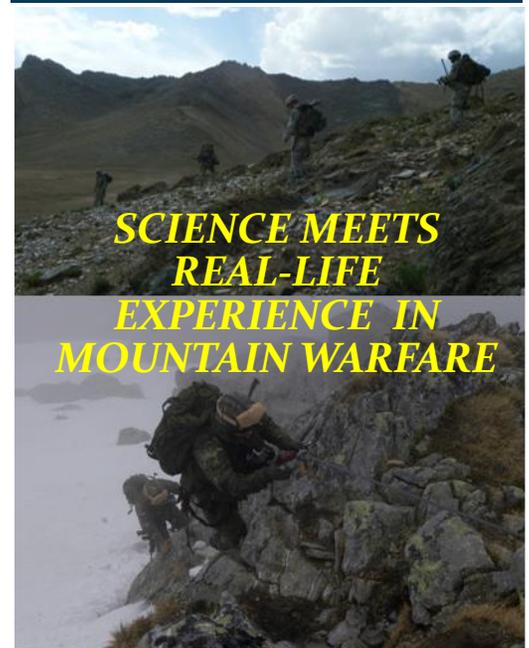


<http://www.mwcoe.org/>



MOUNTAIN WARFARE CONGRESS

12 - 15
June 2018



Background

Mountain Warfare has a long history. However, so far no clear definition for the term itself has been developed.

In general, there is a rough estimation of what this term could imply and what could be the needed abilities, capabilities, requirements and the necessary equipment allowing troops and units to move, survive and fight in mountainous terrain.

The Community of Interest as well as relevant NATO Nations noted that the Mountain Warfare Centre of Excellence is a suitable NATO body serving as a focal point for enhancing the knowledge about Mountain Warfare.

To provide the Community of Interest with information and a common perception based on science, empiric evidence or real-life experience, an annual congress with Mountain Warfare related topics is planned to be held. The first congress will focus on the topics Mountain Warfare and Leadership. In this context, top speakers will share information and experience from different points of view and in a depth that is normally not touched on during conventional career training.

Mountain Warfare

The topic Mountain Warfare will be introduced by the placing of Mountain Warfare into the global context of NATO. The Speaker from ACT (Allied Command Transformation) will set the general frame for the topic.



**Speaker: CSEL
Jack Johnson (NATO)**
Command Senior Enlisted
Leader at ACT (Allied
Command Transformation)

A historical approach to the topic will be presented by Dr. Lieb, a top ranking military historian, author, TV-analyst and mountaineer. He will address the Mountain Warfare evolution from the battle of Thermopylen (480 a.D.) to contemporary Mountain Warfare examples. Furthermore, he will share scientifically proven information regarding this topic from the past to the present.



**Speaker: Dr. Lieb
(DEU)**

Top-ranking mil. historian,
author, TV-analyst, was
teacher in UK's officers
training and education, works
now at the German Forces
Centre for historical and social

COL Pflügl will provide facts and figures on the executed "Operation Anaconda" based on available literature. Focus will be given on intention, planning and execution of this operation in mountainous terrain. He will approach from a general military leadership point of view.



**Speaker: COL Pflügl
(AUT) MSD MA**

Military decider & mountain
guide

Works at Austrian Ministry of
Defence as controller in
Mountain Warfare Training &
Education

Dr. Roth, will draw from his real-life involvement in Operation Anaconda. He experienced the battlefield first-hand and learned by painful experience where and what the problems and challenges are in mountain warfare, while being under fire and facing all the natural and human factors in war waged in mountains.

In a very clear way, he will point out the needs and demands as well as limits. Support, load management and effectiveness will be only some of his key points from the "boot on ground-perspective."



**Speaker: Dr. Roth
(USA)**

Participant on Operation
Anaconda with US-Army

Mil. historian

Current Maneuver Manger at
JMTC (Joint Multinational
Training command)

Central Idea

The congress will focus on different aspects and points of views regarding the topics Mountain Warfare and Leadership. Furthermore, useful industrial developments will be presented. The congress as a platform offers the opportunity to enhance an individual range and level of competencies. It will provide you with expert knowledge and real-life experience thus reflecting individual understanding of mountain warfare and leadership. The congress will not give final answers but it will set impulses.